Nonprofit Organization HANDS
HANDS strengthens health systems and human capacity to enable people around the world to enjoy a healthy life.

2007-2008 Annual Report

Brazil
Health Promoting Schools in Rural Areas of Amazon (Grassroots Technical Assistance Project)
Duration of project: Sep. 2007-Feb. 2010
Source of funding: Japan International Cooperation Agency (JICA)

Municipality of Manicore in the State of Amazonas is the one of the poorest regions in Brazil, and its primary schools face serious health problems, such as malaria, dengue, intestinal parasites, diarrhea, malnutrition, underdevelopment, unwanted pregnancy by teenagers.

However, Manicore in composed of communities divided by tributaries of all sizes that merge into the Amazon river, and there is no hospital besides the Municipality Hospital. Hence, as a means to protect themselves, the Manicore Education Office and the community people have requested for the adoption of "health" as formal subject that should be integrated into primary education. However, due to problems such as lack of funds and human resources, the request never materialized.

From October 2003 to March 2006, HANDS, supported by JICA, has implemented “Project for Strengthening Community Health Services in Amazon” and aimed for the improvement of health status of the population in Manicore through strengthening the capacity of Community Health Workers (CHWs). Utilizing this experience and asset, HANDS aims to improve the health standard of primary and secondary school children in rural communities of Manicore. HANDS also starts new challenges approaching nutrition improvement and income generation by introducing agroforestry system and empowering community residents.
**Indonesia**

**Technical Cooperation Project for Improvement of District Health Management Capacity in South Sulawesi Province (PRIMA-K)**

In joint implementation with International Development Center of Japan (IDCJ)

Duration of project:  Feb.2007 - Feb.2010

Source of funding:  Japan International Cooperation Agency (JICA)

Counterpart:  Ministry of Health (Secretariat for Directorate-General of Public Health), South Sulawesi Provincial Government (Bureau of Health and Regional Development Planning Board), Target District Governments (Bureau of Health and Regional Development Planning Board)

Project Site:  Barru District, Bulukumba District and Wajo District (three districts)

Target Area:  Wajo, Barru, and Bulukumba Districts. Three or four target sub-districts in each of the target districts will serve as a pilot site

**Project Purpose:**

Overall Goal:  Management capacity and service delivery in the health sector of target districts is improved.

Purpose:  Community-centered primary health care improvement (PHCI) model is developed in target districts.

Outputs: 1. The quality and quantity of community-centered health activities is improved through community participation

2. The quality of health care services of Health Center (Puskesmas) in the pilot sub-districts is improved.

3. Health management capacity of the target districts is improved to conduct PHCI activities.

4. Provincial capacity of facilitating good primary health care practice is improved

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**Sudan**

**Sudan Frontline Maternal and Child Health Empowerment Project "Mother Nile Project"**

In joint implementation with System Science Consultants Inc.

Duration of project:  Jun.2008 - May.2011

Source of funding:  Japan International Cooperation Agency (JICA)

Counterpart:  Federal Ministry of Health (FMOH), Ministry of Health, Sennar State (SMOH)

Project Site:  Sennar State

Target Group:  Village Midwives (VMWs) especially those in Pilot States, Federal Ministry of Health (FMOH) and State Ministry of Health in a Pilot State (SMOH)

Beneficiaries:  Direct Beneficiaries: Health managers and service providers in the project target scope (800)

Indirect Beneficiaries: Mothers and children in a pilot state (260,000) and possible extended to 15 Northern States (6 million)

**Project Purpose:**

Overall Goal:  Mothers and children are harmonized into the strengthened health systems and the mortality among mothers and children in a Pilot State are reduced.

Purpose:  VMWs are empowered and organized in the PHC context to perform ideal continuum of care for maternal and child health (MCH) in Pilot State.

Outputs: 1. Organizational capacity of FMOH and SMOH, and rules and regulations of VMW are strengthened to perform appropriate MCH services.

2. MCH services are provided through strengthened and organized VMWs in Pilot State.

3. Horizontal communication network among northern states and relevant stakeholders is strengthened to address the issue on MCH.
Honduras

Project for Strengthening Adolescent Sexual and Reproductive Health in Olancho Department in Honduras
In joint implementation with System Science Consultants Inc.

Source of funding   Japan International Cooperation Agency (JICA)

**Counterpart:** Ministry of Health, Health Region No.15, Health Facilities in the 7 cities of Olancho Department

**Target Area:** 7 municipalities of the Department of Olancho (Juticalpa, Catacamas, Candy Name of Culmi, Patauca, Salama, San Esteban, Guayape)

**Target Group:** Adolescents (at the age of 10-19) in 7 cities in Olancho Department (Juticalpa, Catacamas, Dulce Nombre de Culmi, Patauca, Salama, San Esteban, Guayape)

**Beneficiaries:** Approximately 80,000 adolescents between 10 and 19 years in 7 municipalities of Olancho.
Approximately 700 health personnel of health; MOH, No. 15 Regional Office, health facilities

**Project Purpose:**

| Overall Goal | 1. To contribute to the reduce the percentage of pregnancy in adolescence in Olancho Department  
2. Adolescents in Olancho Department take responsible behavior with correct knowledge of sexual and reproductive health |
<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Purpose</td>
<td>The number of adolescents who receive integral reproductive health care increases in the 7 cities of Olancho Department</td>
</tr>
</tbody>
</table>
| Outputs      | 1. Healthcare personnel provides adolescent reproductive health (ARH) services in consideration for adolescents on the basis of the regulations of National Program of Integral Care for Adolescents (PAIA).  
2. A health system to provide ARH services is established.  
3. Adolescents take a positive attitude about receiving ARH services by activities of health promotion.  
4. A system of administration and management for provision of ARH services, including IEC, is established. |
Financial Statements  Fiscal 2007 (July 1 2007 ~ June 30 2008)

Statement of Activities (Fiscal 2007) and Budget (Fiscal 2008)

Revenue

<table>
<thead>
<tr>
<th></th>
<th>Fiscal 2007</th>
<th>Fiscal 2008</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Budget</td>
<td>Actual</td>
</tr>
<tr>
<td>Membership fees</td>
<td>1,000,000</td>
<td>474,382</td>
</tr>
<tr>
<td>Donations</td>
<td>500,000</td>
<td>1,029,966</td>
</tr>
<tr>
<td>Grants</td>
<td>2,000,000</td>
<td>1,500,000</td>
</tr>
<tr>
<td>Contract revenues</td>
<td>119,000,000</td>
<td>122,718,135</td>
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<tr>
<td>Program Activities in Japan</td>
<td>500,000</td>
<td>144,970</td>
</tr>
<tr>
<td>Miscellaneous Income</td>
<td>30,000</td>
<td>70,864</td>
</tr>
<tr>
<td>Total Income</td>
<td>123,030,000</td>
<td>125,938,317</td>
</tr>
<tr>
<td>Balance brought forward</td>
<td></td>
<td>19,318,519</td>
</tr>
<tr>
<td>Grand Total</td>
<td></td>
<td>145,256,836</td>
</tr>
</tbody>
</table>

Expenses

<table>
<thead>
<tr>
<th></th>
<th>Fiscal 2007</th>
<th>Fiscal 2008</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Budget</td>
<td>Actual</td>
</tr>
<tr>
<td>Kenya Project</td>
<td>60,000,000</td>
<td>52,500,129</td>
</tr>
<tr>
<td>Brazil Project</td>
<td>19,000,000</td>
<td>21,087,668</td>
</tr>
<tr>
<td>Indonesia Project</td>
<td>10,000,000</td>
<td>13,591,215</td>
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<tr>
<td>Sudan Project</td>
<td>-</td>
<td>1,630,632</td>
</tr>
<tr>
<td>Honduras Project</td>
<td>-</td>
<td>531,748</td>
</tr>
<tr>
<td>Egypt Project</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Human Resources Development</td>
<td>7,000,000</td>
<td>5,481,841</td>
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<tr>
<td>Advocacy</td>
<td>1,000,000</td>
<td>5,637,473</td>
</tr>
<tr>
<td>Public Relations</td>
<td>3,500,000</td>
<td>4,246,633</td>
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<tr>
<td>Start up of a new project</td>
<td>2,000,000</td>
<td>5,759,524</td>
</tr>
<tr>
<td>Administrative Cost</td>
<td>18,000,000</td>
<td>22,089,811</td>
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<tr>
<td>Total Expenses</td>
<td>120,500,000</td>
<td>132,556,674</td>
</tr>
<tr>
<td>Balance at end of year</td>
<td></td>
<td>12,700,162</td>
</tr>
<tr>
<td>Grand Total</td>
<td></td>
<td>145,256,836</td>
</tr>
</tbody>
</table>
### Balance Sheet
Fiscal 2007 (Year ended June 30, 2008)

<table>
<thead>
<tr>
<th>I</th>
<th>Assets</th>
<th>II</th>
<th>Liabilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Current Assets</td>
<td>1</td>
<td>Current liabilities</td>
</tr>
<tr>
<td></td>
<td>Cash on hand and in banks</td>
<td></td>
<td>Accounts payable</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Accrued consumption</td>
</tr>
<tr>
<td></td>
<td>Total Current Assets</td>
<td></td>
<td>tax</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Deposits received</td>
</tr>
<tr>
<td>2</td>
<td>Non-current assets</td>
<td></td>
<td>Total Current Liabilities</td>
</tr>
<tr>
<td></td>
<td>Boat</td>
<td></td>
<td>8,629,655</td>
</tr>
<tr>
<td></td>
<td>Office Equipment</td>
<td></td>
<td>2 Non-current liabilities</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Total non-current liabilities</td>
</tr>
<tr>
<td></td>
<td>Lease Deposits</td>
<td></td>
<td>0</td>
</tr>
<tr>
<td></td>
<td>Total non-current assets</td>
<td></td>
<td>Total liabilities</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>8,629,655</td>
</tr>
</tbody>
</table>

### Net Assets

- Net Assets: 15,150,416 yen
- Increase in net assets: -6,829,774 yen

- Total assets: 23,780,071 yen
- Total liabilities and net assets: 23,780,071 yen

### Breakdown of Grants, Contract Revenues, and Others

**Ministry of Foreign Affairs**

- **Japan**
  - Research on international disaster relief activities and development projects for Japanese NGOs (July 2007 - December 2007) 7,638,303 yen

**Japan International Cooperation Agency (JICA)**

- **Brazil**
  - Grassroots Partnership Program
    - First Year (September 2007 - March 2008) 11,861,742 yen
    - Second Year (April 2008 - March 2009) 19,858,329 yen

- **Kenya**
  - Project for Improvement of Health Service with a Focus on Safe Motherhood in Kisi and Kericho Districts (PROTECO)
    - Fourth Year (May 2007 - March 2008) 88,815,300 yen

- **Indonesia**
  - Technical Cooperation Project for Improvement of District Health Management Capacity in South Sulawesi Province (PRIMA-K)
    - In joint implementation with International Development Center of Japan (IDCJ)
      - Second Year (May 2007 - March 2008) 23,107,518 yen
      - Third Year (April 2008 - March 2009) 16,169,611 yen

- **Palestine**
    - (July 2007 - October 2007) 1,786,085 yen

- **Sudan**
  - Sudan Frontline Maternal and Child Health Empowerment Project "Mother Nile Project"
    - In joint implementation with System Science Consultants Inc.
      - First Year (June 2008 - March 2009) 22,370,250 yen

**Ajinomoto Co., Inc.**

- **Brazil**
  - Ajinomoto International Cooperation for “Nutrition and Health” Support Program (April 2008 - March 2010) 2,000,000 yen
**Organization**

- **Year of Establishment**: January 2000 (Registered in Tokyo Metropolitan Government)

- **Number of Staffs**
  - Tokyo Office 17 (full time: 8, part-time: 5, intern: 4)
  - Brazil Office 5 (including 4 local staffs)
  - Indonesia Project 1
  - Kenya Project 1
  - Sudan Project 1
  - Honduras Project 1

- **Board of Directors**
  - Kazunari Uchida
    - Waseda University Business School  Professor.
    - Senior Advisor, The Boston Consulting Group Inc.
  - Makio Kitazawa
    - Principal, The Boston Consulting Group Inc.
  - Masayuki Tagai
  - Yasuhide Nakamura
    - Representative, HANDS
    - Professor, Graduate School of Human Sciences, Osaka University
  - Atsuko Fish
    - Consultant for US-Japan Cross Cultural Communication / Chairman of Asian Task Force Against Domestic Violence
  - Chizuru Misago
    - Professor, Department of International and Cultural Studies, Tsuda College
  - Masashi Yokota
    - Executive Director, HANDS
  - Setsuko Lee
    - Professor, Graduate School of Human Health Science, University of Nagasaki Siebold Campus

- **Auditor**
  - Masaru Kitamura
    - Kitamura & Givens Law Firm

- **Technical Advisors**
  - Mayumi Onishi
    - Professor, Graduate School of Biomedical Science, Nagasaki University
  - Daisuke Onuki
    - Associate Professor, Tokai University School of Humanities and Culture
  - Yasuhiko Kamiya
    - Professor, Center for International Collaborative Research, Nagasaki University
  - Sakae Kikuchi
    - Maternity Coordinator/ Photographer
  - Hisako Takamura
    - Visiting Professor, Department of Public Health / School of Nursing, Jichi Medical University
  - Akemi Bando
    - Executive Director, The Support Of Vietnam Children Association